

Business Model Canvas

Ariski

KEY PARTNERS

- CEMI.ai, as publisher and as the source of the shared platform. It is the only relationship the model currently depends on.
- Infrastructure and model suppliers — Firebase for hosting, authentication and data, and a commercial model provider for the assistant. Both are substitutable and neither is exclusive.
- No carrier, brokerage, professional association, reseller, publisher or channel partner is signed. None is named here because none exists — a partnership list is exactly the thing a kit at this stage is tempted to invent.

KEY ACTIVITIES

- Writing and keeping current the editorial catalogue as regulation and tooling move. This is the activity the model lives or dies on: a stale catalogue is worth nothing, which is why a quarter of the round is content.
- Verifying every jurisdiction rule against the statute or the regulator's own text before its page publishes, and labelling the rest «in verification» rather than guessing.
- Designing the published Learning Program formats into deliverable units — instructional design, assessment and per-sector case material — and then delivering them.
- Operating the platform: the assistant and its guardrails, accounts and usage tiers, comment moderation, full-text search and the third locale.
- Commercial development into carriers, brokerages, professional associations and supervisors — the buyers the platform already reaches as readers. Planned; the round funds the first dedicated effort.

KEY RESOURCES

- The curator — one person's insurance-and-AI judgement, and the key-person risk.
- CEMI.ai's shared machinery — the Personal engine, the design and content system, the registry.
- The published catalogue as a compounding indexed asset, verified jurisdictions included.
- The registered reader base and its usage data — under NDA, never published.
- The editorial catalogue and the interactive tools, in English and Spanish, plus the Ariski brand and logo set.
- Insurance-domain framing applied to AI practice.

VALUE PROPOSITIONS

- An independent guide to AI in insurance — written for working professionals rather than for a vendor's sales funnel. Ariski explains what AI can and cannot do in underwriting, claims, pricing, compliance and service, gives practitioners tools they can use the same day, and turns that competence into structured learning programs for the organizations that employ them. Because Ariski sells no AI system, its judgement is not for sale either, and that independence is the offer.

CUSTOMER RELATIONSHIPS

- Self-serve for every reader, deliberately: nothing is gated, nothing is metered except the assistant, and no email is required to read anything.
- Assisted self-serve through Ask Ariski, with published usage caps rather than a paywall — five messages a day anonymously, twenty-five with a free account and all four voices.
- A moderated community: comments and likes on content, reviewed before they appear.
- A dedicated, designed-per-organization relationship for a programme or consulting engagement — the relationship the business intends to be paid for. Planned; none is running.

CHANNELS

- ariski.com, free and ungated. Organic search and direct reading are the whole top of the funnel today.
- The car-claims series — three reader tracks plus a page per jurisdiction, every rule cited. The widest way in, and in production now.
- Ask Ariski — the four-voice assistant, where an anonymous reader becomes a registered one.
- Registered accounts and the newsletter — the only owned, addressable channel.
- Direct request through the contact page's three enquiry types. There is no sales team; the round funds the first.
- Professional associations as a route to their members — planned. None signed, none named.

CUSTOMER SEGMENTS

- Consumers (mass market)
- Insurers
- Insurance brokers and agents
- Fintechs, insurtechs and regtechs
- Banks and financial institutions
- Large corporations
- SMEs
- Freelancers and independent professionals
- Government and public sector

COST STRUCTURE

- People: the curator's time today, and the programme-delivery and commercial capacity the round funds — together the largest cost by far.
- Content: keeping the catalogue and the jurisdiction dataset current. The largest recurring non-people cost, and the one that cannot be deferred without the asset decaying.
- Infrastructure: static hosting and Firebase — small and close to fixed, which is the point of the architecture.
- Model inference for Ask Ariski — the one cost that scales with readership, held down today by the published usage caps rather than by luck.
- Cost of delivering an engagement — unknown, because none has been delivered. The business plan makes measuring it a first-year milestone.
- Legal, entity and administration, including the investor reporting the ticket rights commit to.

REVENUE STREAMS

- Training and events
- Consulting
- Sale of products
- Free — no direct income

Lean Canvas

Ariski

PROBLEM · In the site's own framing: most resources available to insurance professionals fall into two camps — uncritical enthusiasm from vendors trying to sell products, or reflexive fear from commentators who do not understand the technology. Neither serves the industry. Meanwhile AI is already touching underwriting, claims, pricing and service, and the professionals accountable for those decisions have nowhere neutral to learn what it does, where it fails, and what their regulator will ask.	SOLUTION · Ariski platform · The Learning Program · AI strategy consulting · AI products for the insurance industry	UNIQUE VALUE PROPOSITION · An independent guide to AI in insurance — written for working professionals rather than for a vendor's sales funnel. Ariski explains what AI can and cannot do in underwriting, claims, pricing, compliance and service, gives practitioners tools they can use the same day, and turns that competence into structured learning programs for the organizations that employ them. Because Ariski sells no AI system, its judgement is not for sale either, and that independence is the offer.	UNFAIR ADVANTAGE · Structural independence: Ariski sells no AI system, so it can publish what does not work, and a carrier cannot buy that judgement from a vendor whose revenue depends on the answer. Underneath it sits a cost base no standalone competitor has — CEMI.ai's persona engine, design system and registry — so this depth of sector platform is affordable here and expensive anywhere else. Stated honestly: this is a real structural asymmetry, not a moat. A well-funded entrant could reproduce the position; what it cannot cheaply reproduce is a catalogue and a verified jurisdiction dataset already published and indexed.	CUSTOMER SEGMENTS · Consumers (mass market) · Insurers · Insurance brokers and agents · Fintechs, insurtechs and regtechs · Banks and financial institutions · Large corporations · SMEs · Freelancers and independent professionals · Government and public sector
	KEY METRICS · Registered accounts, and the share of readers who create one — the only conversion the platform controls end to end today. · Assisted sessions with Ask Ariski, and how many reach a question the catalogue does not answer. That second number is the content backlog, stated as demand rather than as opinion. · Jurisdictions published as verified against the primary source, versus those still «in verification». · Qualified enquiries from the contact page, split by its three enquiry types — the earliest signal of which stream is real. · First paid engagements signed, and whether any renews. This is the metric that settles the plan; nothing above it does. · Cost of delivery per engagement, once there is one to measure.		CHANNELS · ariski.com, free and ungated. Organic search and direct reading are the whole top of the funnel today. · The car-claims series — three reader tracks plus a page per jurisdiction, every rule cited. The widest way in, and in production now. · Ask Ariski — the four-voice assistant, where an anonymous reader becomes a registered one. · Registered accounts and the newsletter — the only owned, addressable channel. · Direct request through the contact page's three enquiry types. There is no sales team; the round funds the first. · Professional associations as a route to their members — planned. None signed, none named.	
COST STRUCTURE · People: the curator's time today, and the programme-delivery and commercial capacity the round funds — together the largest cost by far. · Content: keeping the catalogue and the jurisdiction dataset current. The largest recurring non-people cost, and the one that cannot be deferred without the asset decaying. · Infrastructure: static hosting and Firebase — small and close to fixed, which is the point of the architecture. · Model inference for Ask Ariski — the one cost that scales with readership, held down today by the published usage caps rather than by luck. · Cost of delivering an engagement — unknown, because none has been delivered. The business plan makes measuring it a first-year milestone. · Legal, entity and administration, including the investor reporting the ticket rights commit to.		REVENUE STREAMS · Training and events · Consulting · Sale of products · Free — no direct income		

Value Proposition Canvas — Consumers (mass market)

Ariski · Segment: Consumers (mass market)

Value map

PRODUCTS & SERVICES · Ariski platform — A free, bilingual platform about AI in insurance: 30+ pages in each of two languages, dozens of practice items, a suite of interactive tools, and Ask Ariski, an AI assistant with four authored voices.	GAIN CREATORS · A «how AI changes this» section on the guides, so the reader learns where a model is in their own claim and what to ask when it is. · Three reader tracks on the same topic — drivers, companies and fleets, claims professionals — so a reader can see how the other side reads it. · Published in English and Spanish equally, with French next, so a claimant is not disadvantaged by the language of the statute.
	PAIN RELIEVERS · One page per jurisdiction: fault system, shared-fault rule, the deadline to claim and to sue, insurer response times, minimum liability coverage and the regulator to complain to — every rule cited to its instrument, and anything unverified published as «in verification» rather than guessed. · Free tools that need no sign-up and run in the browser: a deadline calculator, a claim-readiness checklist, a total-loss estimator, a do-I-need-a-lawyer tool and a 3D crash reconstruction that produces the diagram, numbers and narrative a claim needs. · Guides written on the driver's own track — «you had an accident, here is what to do, in order» — rather than on the insurer's. · A standing notice on every guide that it is not legal advice, creates no lawyer-client relationship and states no insurer's or regulator's position — so the reader knows exactly what they are holding.

Customer profile

GAINS · Knowing the order of the steps, so nothing is done in the wrong week. · Deadlines as actual dates for their own jurisdiction, each traced to the rule it comes from. · An independent read on the offer, from someone with nothing to gain from the answer. · Knowing when AI is in the decision, and what recourse exists when it is.	CUSTOMER JOBS · Get a car insurance claim filed, handled and paid — usually for the first time, and usually in a bad week. · Find out the deadline that applies where the accident happened, before it passes. · Decide whether the offer on the table is reasonable, and whether the vehicle is really a total loss. · Decide whether this needs a lawyer. · Understand what happened when a system, rather than a person, decided their claim.
PAINS · Most explanations of the process are published by the party that decides whether to pay. · The deadlines that matter sit in statutes of a jurisdiction the claimant did not choose. · Valuations and fault splits arrive as conclusions, with no working shown. · Increasingly a model made the call, and nobody will explain it. · Legal information costs money the claimant is short of.	

Value Proposition Canvas — Insurers

Ariski · Segment: Insurers

Value map

PRODUCTS & SERVICES · Ariski platform — A free, bilingual platform about AI in insurance: 30+ pages in each of two languages, dozens of practice items, a suite of interactive tools, and Ask Ariski, an AI assistant with four authored voices. · The Learning Program — A hands-on, personalized AI learning program for insurance professionals and teams — in the site's words, "18 formats across 5 categories" and three learning modes (self-learning, coached, in-person tutoring), built on the Smoother methodology. Request-based; no price published. · AI strategy consulting — AI strategy consulting for insurance organizations, offered as an enquiry type on the contact page. Request-based; no price published. · AI products for the insurance industry — AI tools and products for the insurance industry, named on the contact page. The least defined of the offers: the public interactive tools demonstrate the idea, nothing is sold, and no price is published.	GAIN CREATORS · Eighteen published formats across five categories and three learning modes, so the same competence can reach a board, a claims floor and an actuarial team in the shape each needs. · Case material drawn from the sectors the catalogue already covers, so the examples are recognisable rather than generic. · The free platform lets anyone in the organization read the same material as the people who bought the programme — no seat licence, no gate. · Consulting available on the same relationship when a question turns out to need a decision rather than a course. PAIN RELIEVERS · Ariski sells no AI system, so it can and does publish what does not work. That is the whole offer, and a vendor structurally cannot make it. · Content organized by the work insurance people actually do — underwriting, claims, pricing, compliance, service — rather than by AI technique. · A jurisdiction guide and a car-claims rule set cited to the statute or the regulator's own text, with anything unverified labelled as such. · The readiness assessment, the adoption roadmap and the ethics simulator make the internal competence gap visible before an incident does. · The Learning Program is designed per organization rather than sold off a shelf — which is also why no price is published.
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Customer profile

GAINS · A team that can take apart a vendor claim and say no with a reason. · A defensible answer for the supervisor, grounded in the rule as written. · Training that maps to the actual roles and sectors. · Adoption driven by judgement, not enthusiasm or fear. PAINS · Most available material is sales material, written by people paid for a yes. · Generic AI training does not map to insurance roles, and regulation and tooling move faster than internal training can be rewritten — differently in each jurisdiction. · A wrong model decision is a conduct problem, not only a technical one. · Competence is uneven across the organization, and invisible until something goes wrong.	CUSTOMER JOBS · Get AI into underwriting, claims, pricing and service without breaking a process the business already depends on. · Answer the supervisor: show how an automated decision was reached, on what data, with what recourse for the insured. · Make a build-or-buy call on vendor claims that arrive faster than anyone can evaluate them. · Bring a whole team — underwriters, adjusters, actuaries, compliance, executives — to a shared level of competence and a shared vocabulary.
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Value Proposition Canvas — Insurance brokers and agents

Ariski · Segment: Insurance brokers and agents

Value map

PRODUCTS & SERVICES · Ariski platform — A free, bilingual platform about AI in insurance: 30+ pages in each of two languages, dozens of practice items, a suite of interactive tools, and Ask Ariski, an AI assistant with four authored voices. · The Learning Program — A hands-on, personalized AI learning program for insurance professionals and teams — in the site's words, “18 formats across 5 categories” and three learning modes (self-learning, coached, in-person tutoring), built on the Smoother methodology. Request-based; no price published. · AI strategy consulting — AI strategy consulting for insurance organizations, offered as an enquiry type on the contact page. Request-based; no price published.	GAIN CREATORS · The adoption roadmap builder takes «Broker / Agent» as a role and «Independent Agent» as an organization size, so its output is sized to an agency rather than to a carrier. · A prompt library with agency work already in it — coverage recommendation letters, policy change confirmations, client onboarding, win-back outreach, the impact of a new regulation on agents and brokers — and a builder for whatever is not there. · The programme's frontline track names brokers among its audience, in short formats an agency can release someone for. · Ask Ariski answers a specific question at the moment it comes up, which is how an agency actually learns. · Published in English and Spanish equally, with French next, so an agency is not disadvantaged by the language of the material. PAIN RELIEVERS · Free and open, with no account required to read and no seat count to buy — which is what a one- or two-person agency can actually adopt. · A professional track on the car-claims series written, in the site's own words, for adjusters, brokers and lawyers — photo-based estimation, straight-through processing, fraud scoring and what regulators expect. · One rule page per jurisdiction — fault system, shared-fault rule, the deadline to claim and to sue, insurer response times, minimum liability cover and the regulator to complain to — each rule cited to its instrument, and anything unverified published as «in verification» rather than guessed. · A published answer to «should I tell clients I'm using AI?», and a standing «what not to do» covering client data and decisions nobody can explain. · A tool directory that gives agency-management and AI products their weaknesses as well as their strengths, because Ariski sells none of them.
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Customer profile



Value Proposition Canvas — Fintechs, insurtechs and regtechs

Ariski · Segment: Fintechs, insurtechs and regtechs

Value map

PRODUCTS & SERVICES · Ariski platform — A free, bilingual platform about AI in insurance: 30+ pages in each of two languages, dozens of practice items, a suite of interactive tools, and Ask Ariski, an AI assistant with four authored voices. · AI products for the insurance industry — AI tools and products for the insurance industry, named on the contact page. The least defined of the offers: the public interactive tools demonstrate the idea, nothing is sold, and no price is published. · AI strategy consulting — AI strategy consulting for insurance organizations, offered as an enquiry type on the contact page. Request-based; no price published.	GAIN CREATORS · The Learning Program's formats can bring a product team and a commercial team to the same vocabulary as the carriers they sell to. · The ethics simulator and the readiness assessment put the governance questions a carrier buyer will ask in front of the team before the buyer does. PAIN RELIEVERS · Content organized by insurance work rather than by AI technique, and a tool directory that describes the category honestly — weaknesses alongside strengths, because Ariski sells none of the products in it. · A jurisdiction guide and per-jurisdiction rule pages cited to the statute or the regulator's own text, with anything unverified labelled as such. · The business track of the car-claims series treats an employer's own motor exposure as its own subject — which is what this company is when it is the insured rather than the vendor.
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Customer profile

GAINS · Domain grounding the engineering and product teams do not otherwise have. · A reading of what a carrier's compliance function will ask, available before the sales call rather than during it. · The company's own claims handled as a process rather than as an emergency. PAINS · A platform publishing what AI does not do is useful and uncomfortable at once — the buyer reads it too. · Generic AI material misses insurance roles; insurance material is written for carriers. · Regulatory expectations differ by jurisdiction and move faster than a product roadmap. · The company's own motor exposure sits between personal and commercial cover.	CUSTOMER JOBS · Understand the insurance domain the company's product is sold into — the roles, the constraints and the regulator behind them. · Build the company's own insurance literacy, which is usually thinner than its technical literacy. · Anticipate what the carrier buyer's own governance will ask of the product, because that buyer answers to a supervisor. · Insure the company itself — staff who drive for work, vehicles on the books — and run those claims with no risk function to own them.
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Value Proposition Canvas — Banks and financial institutions

Ariski · Segment: Banks and financial institutions

Value map

PRODUCTS & SERVICES · Ariski platform — A free, bilingual platform about AI in insurance: 30+ pages in each of two languages, dozens of practice items, a suite of interactive tools, and Ask Ariski, an AI assistant with four authored voices. · AI strategy consulting — AI strategy consulting for insurance organizations, offered as an enquiry type on the contact page. Request-based; no price published.	GAIN CREATORS · The readiness assessment and the ethics simulator surface the governance gap in the institution's own terms before an incident does. · Consulting is scoped per engagement, so the institution can buy a reading of its own insurance book rather than a course — which is the stream the revenue page names for this segment.
	PAIN RELIEVERS · The jurisdiction guide and the compliance material are written to the insurance instrument, not to a general financial-services summary of it. · The professional track is written for the people who meet the automation — adjusters, brokers and lawyers — which is the function a bancassurance desk performs. · The business track treats an organization's own motor exposure as its own subject, with a claim-readiness checklist and a deadline calculator to run it on. · Ariski sells no AI system, so the reading it offers is not a vendor's.

Customer profile

GAINS · An insurance-specific reading of AI risk that a banking governance function can actually use. · A defensible answer for the supervisor, grounded in the insurance rule as written. · Branch and desk staff who can explain to a customer what the carrier's system did.	CUSTOMER JOBS · Apply to an insurance book the same AI governance the institution already runs over credit decisions. · Answer a supervisor about an automated decision taken on an insurance product distributed under the institution's own name. · Bring the bancassurance desk to a shared vocabulary with the carrier partner whose automation decides its customers' claims. · Insure the institution itself — its vehicles and the staff who drive for work — and run those claims as a process rather than case by case.
PAINS · Insurance conduct and pricing rules are not the banking rules the governance was built for. · The automation sits at the carrier; the customer complains to the branch. · Generic AI-governance material does not reach the insurance instrument. · Exposure on the institution's own vehicles is handled by whoever is nearest.	

Value Proposition Canvas — Large corporations

Ariski · Segment: Large corporations

Value map

PRODUCTS & SERVICES · Ariski platform — A free, bilingual platform about AI in insurance: 30+ pages in each of two languages, dozens of practice items, a suite of interactive tools, and Ask Ariski, an AI assistant with four authored voices. · The Learning Program — A hands-on, personalized AI learning program for insurance professionals and teams — in the site's words, “18 formats across 5 categories” and three learning modes (self-learning, coached, in-person tutoring), built on the Smoother methodology. Request-based; no price published. · AI strategy consulting — AI strategy consulting for insurance organizations, offered as an enquiry type on the contact page. Request-based; no price published.	GAIN CREATORS · The same topic readable on all three tracks, so a fleet manager can see what the driver and the adjuster are each being told. · Programme formats that can be delivered to a mixed internal audience — risk, fleet, legal and HR in one room. · A 3D crash reconstruction that produces the diagram, the numbers and the narrative a claim file needs, pedestrians and cyclists included. PAIN RELIEVERS · A dedicated business track on the car-claims series — company cars, fleets and employees who drive for work: who is liable, which policy responds, and how to run the claim. · One rule page per jurisdiction, each rule cited to the statute or the regulator's own text, so a multi-jurisdiction fleet reads the same fields everywhere. · A claim-readiness checklist and a deadline calculator, free and in the browser, so the first week is a process rather than a scramble. · The readiness assessment is written at organization level across technical, cultural, policy and skills readiness, so risk and compliance can see the gap in the company's own terms.
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Customer profile

GAINS · One written procedure a driver and a fleet manager both follow, scene to repair shop. · Deadlines and fault rules per jurisdiction, as dates. · Teams that understand the automation well enough to feed it what it asks for. · A read on its own AI readiness at organization level. PAINS · Liability for an employee's driving is split across policies; which one responds is rarely obvious. · Fleet claims cross jurisdictions, and deadlines and fault rules change with each. · A first week spent gathering documents is where a claim's value leaks. · The insurer's automated triage and fraud scoring are invisible to the company.	CUSTOMER JOBS · Run a claim when the company is liable for an employee's crash — establish which policy responds and get the vehicle back on the road. · Manage a fleet's claims as a repeatable process rather than as a series of emergencies. · Know what the company's insurer is automating, because it changes what evidence a claim needs. · Bring risk, fleet, legal and HR to one understanding of employee driving exposure. · Know what the company's own insurers are automating in underwriting and renewal pricing as well as in claims, because it changes what the organization has to be able to show.
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Value Proposition Canvas — SMEs

Ariski · Segment: SMEs

Value map

PRODUCTS & SERVICES · Ariski platform — A free, bilingual platform about AI in insurance: 30+ pages in each of two languages, dozens of practice items, a suite of interactive tools, and Ask Ariski, an AI assistant with four authored voices. · The Learning Program — A hands-on, personalized AI learning program for insurance professionals and teams — in the site's words, "18 formats across 5 categories" and three learning modes (self-learning, coached, in-person tutoring), built on the Smoother methodology. Request-based; no price published. · AI strategy consulting — AI strategy consulting for insurance organizations, offered as an enquiry type on the contact page. Request-based; no price published.	GAIN CREATORS · The same topic readable on the consumer and the business tracks, so an owner can see what the driver is told and what the company itself must do. · A 3D crash reconstruction that produces the diagram, the numbers and the narrative a claim file needs, pedestrians and cyclists included. · Short formats in the published programme — talks, workshops, short courses — sized for a firm that cannot release staff for a diploma. · Published in English and Spanish equally, with French next, so the company reads its own rules in its own language. PAIN RELIEVERS · A business track on the car-claims series written for exactly this reader — in the site's own words, fleet managers, HR and risk owners, and small-business owners with one or two vehicles on the books. · One rule page per jurisdiction, each rule cited to the statute or the regulator's own text, so a company driving across borders reads the same fields everywhere. · A claim-readiness checklist and a deadline calculator, free and in the browser, so the company's first week is a process rather than a scramble. · Everything on the platform is free and needs no procurement, no seat count and no signature. · The readiness assessment is written at organization level — technical, cultural, policy and skills — so a small firm can see where it stands without hiring anyone to tell it.
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Customer profile



Value Proposition Canvas — Freelancers and independent professionals

Ariski · Segment: Freelancers and independent professionals

Value map

PRODUCTS & SERVICES · Ariski platform — A free, bilingual platform about AI in insurance: 30+ pages in each of two languages, dozens of practice items, a suite of interactive tools, and Ask Ariski, an AI assistant with four authored voices. · The Learning Program — A hands-on, personalized AI learning program for insurance professionals and teams — in the site's words, “18 formats across 5 categories” and three learning modes (self-learning, coached, in-person tutoring), built on the Smoother methodology. Request-based; no price published.	GAIN CREATORS · A structured path that exists on the site already: an AI 101 for insurance, then what to do and what not to do, then prompt engineering, then practice, then the programme. · A readiness assessment and an adoption roadmap that tell a professional where they actually stand, not where a course syllabus assumes they do. · A glossary and a tool directory to settle a term or a product question in a minute. · Assessment inside the programme, so competence can be shown to an employer rather than asserted.
	PAIN RELIEVERS · Free, open and bilingual, with no account required to read and no email asked for — the barrier is removed rather than lowered. · Practice items, a prompt library and a prompt builder — the material is something to do, not only something to read. · An explicit «what not to do» alongside every «what to do», including client data and unexplainable decisions. · The self-learning mode of the programme exists precisely for the professional whose employer is not paying. · Four authored voices in Ask Ariski, so an awkward question can be asked of a machine before it is asked of a manager. · The business track of the car-claims series covers an employee's own car driven for work, and the per-jurisdiction rule pages give the deadline and the fault rule as written — the same material a company uses, available to a practice of one.

Customer profile

GAINS · Competence that transfers to tomorrow's file, learned at their own pace. · The site's own thesis: professionals who understand AI will replace those who do not. · A vocabulary that holds before vendor, regulator and engineer. · Knowing which of their own covers responds before an incident.	CUSTOMER JOBS · Stay employable in a role that is being reshaped while they are doing it — underwriter, adjuster, actuary, compliance officer, independent agent. · Understand what the tool that appeared on their desk actually does, and where it fails. · Learn without a budget, without employer sponsorship and without leaving the job. · Know what not to do — with client data, with a model's output, with a decision they cannot explain. · Enter the profession already literate, for those still in training. · Carry their own cover and run their own claim when the vehicle they work out of is damaged — no employer's policy behind them and nobody to delegate the file to.
PAINS · The honest question — «will this take my job?» — has nowhere neutral to be asked. · Generic courses have only generic examples. · Serious material is English-only, excluding most of a Spanish-speaking market. · No time: learning loses against the caseload. · A work vehicle sits between personal and commercial cover.	

Value Proposition Canvas — Government and public sector

Ariski · Segment: Government and public sector

Value map

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Customer profile

